AFFIRMATIVE ACTION POLICY

GODREJ & Boyce Mfg. Co. Ltd. is a signatory to the CII Code of Conduct on Affirmative Action, which comprises of the following guiding principles:

- 1. The Company affirms the recognition that its competitiveness is interlinked with the well being of all sections of the Indian society.
- 2. The Company believes that equal opportunity in employment for all sections of society is a component of its growth and competitiveness. It further believes that inclusive growth is a component of growth and development of the country.
- 3. The Company affirms the recognition that diversity to reflect socially disadvantaged sections of the society in the workplace has a positive impact on business.
- 4. The Company will not practice nor support conscious discrimination in any form.
- 5. The Company does not bias employment away from applicants belonging to disadvantaged sections of society if such applicants possess competitive skills and job credentials as made public.
- 6. The Company's selection of business partners is not based on any considerations other than normal business parameters. In case of equal business offers, the Company will select a business partner belonging to a socially disadvantaged section of society.
- 7. The Company has / will have a written policy statement on Affirmative Action in the workplace.
- 8. The Company has / will have an employment policy that is in the public domain. It may place such policies and employment opportunities on its website to encourage applications from socially disadvantaged sections of society.
- The Company makes / will make all efforts for up-skilling and continual training of employees from socially disadvantaged sections of society in order to enhance their capabilities, and competitive skills.
- 10. The Company has / will have a partnership programme with educational institution/s to support and aid students from socially disadvantaged sections of society.
- 11. The Company has / will have a senior executive accountable to the CEO to oversee and promote its Affirmative Action policies and programmes. The senior executive presents / will present a biannual report to the Board of the Company about such policies and programmes.
- 12. The Company further has a policy to maintain records on Affirmative Action.
- 13. The Company makes available its learning and experiences as a good corporate citizen in Affirmative Action to other companies desiring to incorporate such policies in their own business.

For GODREJ & Boyce Mfg. Co. Ltd.

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(J.N. Godrej) Chairman & Managing Director

Dated 12th March, 2012

